

# Alison Decker, MBA, HFID

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## Profile

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6x Award-winning, mission-driven, and hands-on Product, Design, & UX Research leader with proven success building multidisciplinary teams. Expert in human-centered design, product strategy, generative and summative research, accessibility (WCAG), agile methodologies, and data-driven decision-making. Offers strategic vision paired with execution, facilitation, and team coaching to build inclusive, high-quality experiences that drive measurable business and user outcomes.

## Work Experience

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04/2023 – 02/2026  
Boston, Massachusetts

### **Managing Director, Product and Design Year Up United (non-profit/edtech workforce development)**

- Led Product, Experience Design, and Digital teams, transitioning the organization from project to product mindset using human-centered design, journey mapping, KPIs, agile and lean development, prototyping, design sprints, user research, and business intelligence
- Mentored, designed, and launched new ed-tech B2B product experiences in two quarters to support rapid development reach to underserved populations
- Orchestrated annual capital planning and management, launched enterprise Investment Committee, and facilitated executive dialogue and decision-making
- Created and implemented a research and design strategy that drove a 140% increase in addressed user needs via an enterprise LMS launch, achieving 4.5/5 satisfaction scores and 18% rise in on-time assignment submissions
- Sponsored and supported baseline generative research, Journey Mapping, and AI + UX/UI design that reduced internship matching time by 92% (58 to 4.5 minutes per student) and boosted staff satisfaction from 3/5 to 5/5
- Improved learner resume quality from 33% to 72% meeting/exceeding standards and cut staff time per resume from 3 hours to 45 minutes by advocating for summative research, AI product design, and uncovering a training opportunity
- Streamlined coach recruitment/onboarding in a 60-day design sprint, reducing staff time by 44% and reclaiming 8 weeks annually for program leadership

03/2020 – 04/2023  
Boston, Massachusetts

### **Senior Director of Digital Experience & Interim Co-CIO Year Up United**

- Led visioning, experience design, roadmap creation, and execution of new digital experiences, driving 18% increase in learner applications to the program
- Mentored a product owner, designer, and agile team in an end-to-end UX/UI redesign that reduced applicant document validation time by 65%, saving staff over 11 weeks annually while ensuring compliance for 24,000 documents
- Reversed \$300K in annual sunk costs by uncovering and advocating that 85% of the sales tech backlog/pain points were process-driven, resulting in a multi-year cross-functional transformation with governance, training, adoption scorecards, and digital initiatives to unlock ROI
- Achieved 100% brand and organizational purpose recognition within 30 seconds by new website visitors through targeted user research and experience design



## Work Experience

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- Collaborated with IT and business leadership to develop and implement Year Up's first sustainable agile playbook and design-thinking model
- Facilitated multi-day workshops with senior leaders to ideate, prioritize, generate roadmaps, and design end-to-end digital experiences

03/2020 – 09/2020  
Boston, Massachusetts

### **Director, Digital Experience Year Up United**

- Launched and led the Digital Experience team to design and deliver impactful customer experiences for learners and corporate partners, aligning product outcomes with business goals
- Prototyped new page flows and conducted usability studies to refine business, UX, and technology roadmaps; enabling rapid cross-functional pivots
- Integrated qualitative and quantitative user research insights to inform product decisions and improve user engagement and satisfaction
- Collaborated with cross-functional teams to align digital experience strategies with organizational objectives and accelerate product delivery

09/2018 – 03/2020  
Boston, Massachusetts

### **Manager, Enterprise Experience and Product Design Liberty Mutual Insurance**

- Guided user-centric transformation across a 50,000-employee experience including IT, HR, Legal, Finance, and Cybersecurity, setting vision for product design and research strategy
- Influenced IT Product Owners to balance generative UX strategy, UX/UI design, and summative user research, delivering quick wins and measurable outcomes
- Piloted accessibility training leading to Executive endorsement and formal release of accessibility guidelines, championing inclusive design principles aligned with WCAG standards.

11/2016 – 11/2018  
Boston, Massachusetts

### **User Experience Manager, Innovation and Mobile Products Liberty Mutual Insurance**

- Expanded design team from 1 to 12 by demonstrating human-centered design impact on time-on-task, data quality, and customer satisfaction
- Led user research, prototyping, and rapid iteration to enhance product desirability and usability
- Founded and grew the company's UX Community, elevating UX maturity with an annual international UX survey, frameworks, workshops, and a 400+ attendee conference

01/2017 – 02/2017  
Cambridge, MA

### **Design Fellow IDEO CoLab**

Completed an intensive fellowship collaborating with technology academics and business experts to address core industry and human challenges through design thinking and innovation

12/2014 – 11/2016  
Portsmouth, New  
Hampshire

### **Principal User Experience Designer Liberty Mutual Insurance**

- Led end-to-end agile design processes to transform employee mobile and intranet products, enhancing usability and engagement for customers
- Mentored UX designers, fostering skill development and design capabilities



## Work Experience

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- Secured increased investment in early-stage discovery research to inform product purpose and align with user needs

01/2012 – 12/2014  
Portsmouth, New  
Hampshire

### User Experience Engineer Liberty Mutual Insurance

- Established comprehensive research goals and protocols for usability tests on complex sales and service initiatives, ensuring rigorous, end-to-end evaluation
- Integrated human factors best practices with agile team workflows, leading quantitative and qualitative research that prioritized backlog items and improved customer satisfaction
- Applied UX health metrics and analytics to guide product decisions, enhancing user experience quality and effectiveness

05/2010 – 02/2012  
Portsmouth, New  
Hampshire

### Business Systems Analyst Liberty Mutual Insurance

- Developed comprehensive software requirements and designed rigorous test cases to ensure software quality and performance compliance
- Investigated competitors, process flows, and system configurations to define detailed use cases for funding and development of new e-Service and e-Sales tools
- Collaborated with cross-functional teams to analyze system requirements and optimize business processes
- Applied problem-solving skills to identify gaps and recommend improvements in system functionalities



## Select Skills

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### – PRODUCT DESIGN & UX

Product Design &  
Wireframes



UX Research, CSAT,  
Experimentation



Information Architecture  
& Personas



Journey Mapping



Design Systems &  
Standards



Accessibility



Figma, Illustrator,  
Photoshop



Mural



### – LEADERSHIP & MANAGEMENT

Visioning &  
Roadmapping



Coaching & Mentoring



Agile & Software  
Development



Team Management &  
Collaboration




## Education

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**Human Factors In IT | Master of Business Administration (MBA)**  
Bentley University

**Information Systems and Ops Management | Bachelor of Applied  
Science**  
Fairfield University

## Certificates

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- 06/2026 **Executive Coaching**  
**Erickson Coaching International**  
ACC certification expected '26
- 12/2025 **AI Agentblazer**  
**Salesforce**
- 11/2018 **Lean Six Sigma**  
**Green Belt**

## Awards & Highlights

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- 06/2024 **Best Results of a Learning Program**  
**Brandon Hall Excellence Awards**  
Gold - Bridging the Opportunity Divide through consistent & effective adult learning and data to support student growth and program retention
- 06/2025 **Best Custom Content**  
**Brandon Hall Excellence Awards**  
Gold - Curriculum designed and implemented with learning best practices, including Active Learning, Assessments, and Continuous Improvement
- 06/2025 **Best Learning Program Supporting a Transformation Business Strategy**  
**Brandon Hall Excellence Awards**  
Silver - Transformed Learning to support 10X Growth from 50+ curriculum versions and 7 roadmaps to 1
- 09/2022 **Featured Non-profit Trailblazer**  
**Salesforce Dreamforce**  
Dreamforce featured non-profit Trailblazer - used Salesforce & process change to unlock the power of data resulting in a 2,240% increase in data collection
- 03/2021 **Product, Innovation, & Service**  
**Webby Anthem Award**  
Enrollment digital transformation; 50% fewer application steps, increased applicant conversion, ease of use and centralized data and governance
- 03/2021 **Diversity, Equity, & Inclusion**  
**Webby Anthem Award**  
Digital product achieving 2x increase in student to internship matches/hour and increased staff satisfaction
- 01/2017 **Eye on Innovation Award**  
**Gartner**  
Interactive mobile application to predict impact of weather catastrophes in order to plan for and deploy support and services to minimize impact